

REPORT TITLE: Corporate Risk Report, Quarter 4 2025-26

Meeting:	Chief Executive Decision Making
Date:	30th June 2026
Cabinet Member (if applicable)	TBC
Key Decision Eligible for Call In	No No – Information report
Purpose of Report To provide an update on the Corporate Risk Register for Quarter 4 2025-26	
Recommendations <ul style="list-style-type: none"> • That the report be noted • That any comments and observations are provided for consideration by the Corporate Risk team Reasons for Recommendations <ul style="list-style-type: none"> • This provides information about an assessment of risks faced by the organisation at a significant corporate level 	
Resource Implications: <ul style="list-style-type: none"> • None directly from this report 	
Date signed off by <u>Strategic Director</u> & name.	Rachel Spencer-Henshall 19 th May 2026
Is it also signed off by the Service Director for Finance?	Yes 14 th May 2026
Is it also signed off by the Service Director for Legal Governance and Commissioning (Monitoring Officer)?	Yes 14 th May 2026

Electoral wards affected: All

Ward councillors consulted: None

Public or private: Public

Has GDPR been considered? Yes

1. Executive Summary

Effective risk management arrangements form part of the overall assurance and governance framework for the Council. Identifying current and potential future risks, including acknowledging that some risks might have to be accepted is an important part of open governance.

The Council has arrangements to identify major corporate risks, as a means of advising those charged with governance and wider stakeholders about current and emerging risks which may threaten the ability of the organisation to achieve its objectives.

Reporting and governance arrangements for risk management are well established and provide multiple opportunities for engagement and challenge throughout the organisation.

Service Risk Registers form the basis of the risk management process; these utilise a consistent template and require sign off by Service Directors. All risks are scored using the Risk Assessment Matrix (5x5 grid) with guidance on selecting the appropriate score for both 'impact' and 'likelihood'. Details of controls that are in place to monitor / mitigate risks are required to be documented and any additional actions that are being taken.

Executive Director SLT meetings review both a consolidated Directorate Risk Register and the Corporate Risk Report on a quarterly basis. Consideration is given in these meetings as to whether there are new risks to be escalated to the Corporate Risk Report. Additionally, key risk metrics are included as part of the quarterly Check & Challenge process. This embeds risk as a key element of an integrated scorecard approach alongside service performance indicators, financial performance and people metrics.

The Corporate Risk Report forms part of the quarterly performance and risk reports to the Executive Leadership Team and continues to Executive Board and Cabinet with appropriate scrutiny through Overview & Scrutiny Management Committee on a quarterly basis. Corporate Governance & Audit Committee provide oversight and assurance of the council's risk management arrangements and receive periodic updates on risk management performance to allow them to discharge their responsibilities.

The attached report outlines the major corporate risks facing the organisation at the end of Q4 2025-26 (January – March 2026), assesses their risk score as well as any movement since the previous quarter, and summarises processes and controls that are in place to monitor and mitigate identified risks.

2. Information required to take a decision

The report is intended to inform the audience and does not require a decision.

3. Implications for the Council

3.1 Council Plan

Not directly applicable. (except as shown in the relevant risk identification)

3.2 Financial Implications

Not directly applicable. (except as shown in the relevant risk identification)

- 3.3 Legal Implications
Not directly applicable. (except as shown in the relevant risk identification)
- 3.4 Climate Change and Air Quality
Not directly applicable. (except as shown in the relevant risk identification)
- 3.5 Other (eg Risk, Integrated Impact Assessment or Human Resources)
Not directly applicable. (except as shown in the relevant risk identification)
4. **Consultation**
Not applicable
5. **Engagement**
Not applicable
6. **Options**
Not applicable
7. **Next steps and timelines**
Continual monitoring, reporting and actions as determined through other parts of the council's governance and management processes.
8. **Contact officer**
Martin Dearnley, Head of Audit & Risk
Alice Carruthers, Senior Risk Officer
9. **Background Papers and History of Decisions**
Previous quarterly risk management reports
10. **Appendices**
Corporate Risk Report Q4 2025-26
11. **Service Director responsible**
Samantha Lawton, Service Director for Legal, Governance & Commissioning
Kevin Mulvaney, Service Director for Finance